



## Consolidated Statements of Financial Position (K-IFRS)

(Unit: KRW Million)

Accounts	2014.10.01	2014.12.31	2015.03.31	2015.06.30	2015.09.30	2015.12.31	2016.03.31	2016.06.30	2016.09.30
<b>Assets</b>									
Current Assets	686,059	798,291	841,003	763,404	765,548	970,067	1,199,871	998,303	1,007,494
Non-Current Assets	1,952,452	1,969,734	2,012,217	2,124,466	2,160,868	2,218,411	3,989,828	4,216,525	4,213,302
<b>Total Assets</b>	<b>2,638,510</b>	<b>2,768,025</b>	<b>2,853,220</b>	<b>2,887,870</b>	<b>2,926,416</b>	<b>3,188,478</b>	<b>5,189,699</b>	<b>5,214,829</b>	<b>5,220,796</b>
<b>Liabilities</b>									
Current Liabilities	179,423	227,488	252,419	267,517	281,096	316,078	1,410,405	715,677	710,851
Non-Current Liabilities	88,306	77,309	83,508	83,006	87,869	286,925	362,567	987,714	989,489
<b>Total Liabilities</b>	<b>267,729</b>	<b>304,797</b>	<b>335,927</b>	<b>350,523</b>	<b>368,965</b>	<b>603,003</b>	<b>1,772,972</b>	<b>1,703,391</b>	<b>1,700,340</b>
<b>Equity</b>									
Paid-in Capital	28,332	29,121	29,714	30,004	30,057	30,098	33,770	33,805	33,813
Capital Surplus	2,246,535	2,258,974	2,264,694	2,257,707	2,259,578	2,274,186	3,035,853	3,024,611	3,025,417
Capital Adjustments	-48,491	-26,268	-27,258	-8,787	-8,960	-9,032	-10,887	-11,050	-11,083
Accumulated Other Comprehensive Income	-3,018	2,114	12,786	-13	1,526	829	1,920	1,619	-4,557
Retained Earnings	138,764	190,678	211,744	232,300	245,304	256,313	259,454	268,288	280,503
Non-controlling Interests	8,659	8,609	25,614	26,136	29,946	33,081	96,617	194,165	196,364
<b>Total Equity</b>	<b>2,370,781</b>	<b>2,463,228</b>	<b>2,517,293</b>	<b>2,537,347</b>	<b>2,557,451</b>	<b>2,585,475</b>	<b>3,416,726</b>	<b>3,511,438</b>	<b>3,520,456</b>
<b>Total Liabilities &amp; Equity</b>	<b>2,638,510</b>	<b>2,768,025</b>	<b>2,853,220</b>	<b>2,887,870</b>	<b>2,926,416</b>	<b>3,188,478</b>	<b>5,189,699</b>	<b>5,214,829</b>	<b>5,220,796</b>



## Seperated Statements of Financial Position (K-IFRS)

(Unit: KRW Million)

Accounts	2014.10.01	2014.12.31	2015.03.31	2015.06.30	2015.09.30	2015.12.31	2016.03.31	2016.06.30	2016.09.30
<b>Assets</b>									
Current Assets	626,235	719,078	624,623	539,497	553,384	718,533	605,891	425,410	413,120
Non-Current Assets	1,997,602	2,036,753	2,185,106	2,317,273	2,315,067	2,398,531	4,302,455	4,320,305	4,320,529
<b>Total Assets</b>	<b>2,623,837</b>	<b>2,755,831</b>	<b>2,809,729</b>	<b>2,856,770</b>	<b>2,868,451</b>	<b>3,117,064</b>	<b>4,908,346</b>	<b>4,745,715</b>	<b>4,733,649</b>
<b>Liabilities</b>									
Current Liabilities	172,427	218,394	239,183	243,841	251,481	265,747	1,202,571	541,632	522,910
Non-Current Liabilities	87,207	76,643	79,100	76,765	78,251	276,435	351,836	846,564	851,017
<b>Total Liabilities</b>	<b>259,635</b>	<b>295,037</b>	<b>318,283</b>	<b>320,606</b>	<b>329,732</b>	<b>542,182</b>	<b>1,554,407</b>	<b>1,388,196</b>	<b>1,373,927</b>
<b>Equity</b>									
Paid-in Capital	28,332	29,121	29,714	30,004	30,057	30,098	33,770	33,805	33,813
Capital Surplus	2,246,536	2,258,975	2,264,694	2,275,487	2,276,818	2,291,486	3,055,341	3,056,102	3,056,580
Capital Adjustments	-48,491	-26,268	-27,258	-8,787	-8,960	-9,032	-10,887	-11,050	-11,083
Accumulated Other Comprehensive Income	0	-252	-143	-227	-129	244	312	101	172
Retained Earnings	137,825	199,218	224,438	239,687	240,931	262,086	275,404	278,560	280,241
<b>Total Equity</b>	<b>2,364,202</b>	<b>2,460,793</b>	<b>2,491,445</b>	<b>2,536,164</b>	<b>2,538,719</b>	<b>2,574,882</b>	<b>3,353,939</b>	<b>3,357,519</b>	<b>3,359,722</b>
<b>Total Liabilities &amp; Equity</b>	<b>2,623,837</b>	<b>2,755,831</b>	<b>2,809,729</b>	<b>2,856,770</b>	<b>2,868,451</b>	<b>3,117,064</b>	<b>4,908,346</b>	<b>4,745,715</b>	<b>4,733,649</b>

## Number of Employees (Kakao)

Name	3Q14	4Q14	1Q15	2Q15	3Q15	4Q15	1Q16	2Q16	3Q16	QoQ	YoY
<b>Kakao</b>	2,250	2,262	2,255	2,271	2,299	2,375	2,469	2,541	2,655	▲114	▲356
<b>Kakao Subsidiaries</b>	1,217	1,269	1,348	1,413	1,447	1,725	1,812	2,403	2,501	▲98	▲1,054
<b>Consolidated total</b>	<b>3,467</b>	<b>3,531</b>	<b>3,603</b>	<b>3,684</b>	<b>3,746</b>	<b>4,100</b>	<b>4,281</b>	<b>4,944</b>	<b>5,156</b>	<b>▲212</b>	<b>▲1,410</b>

\* The above number of employees include full-time and part-time employees only

\* Subsidiaries (59 Companies) : DGH, Path Mobile Inc, DK Service, DK Techin, DK Business, DK China, DK China Yajiao, Imageon, Buzzpia, Thinkreals, Lotiple, Kakao Lab, Sunny Loft, Kakao Singapore, Beijing Kakao, Ultra Caption, Ultra Interactive, Kakao Japan, Kidsnote, K Venture Group, TNK Factory, Sellit, K Cube Ventures, K-cube Venture Fund, Kakao Venture Fund, Locnall, KakaoFriends, Valuepotion, Valuepotion Pte. LTD, Cardoc, Kakao Games(former NZIN), Kakao Games Europe B.V(former Daum Games Europe B.V), Kakao Games USA, Inc., Zinny Labs, Aina, Supernova Eleven, Mmagnet, Ngle, Bullhocsoft, Podotree, About Time, PT. Path Mobile Indonesia, Naviro, Linkage Lab, Kakao Digital Content Fund, Kakao Game Growth Share Fund, LOEN ENTERTAINMENT, Starship entertainment, KINGKONG entertainment, PLAN A, MTECHCREW, Fave Entertainment, Cre.Ker Entertainment, Mun Hwa In, Parking Square, Numberworks, , KVG SG Pte. Ltd., Peoplug, Kakao CCVC Jeju Creative Economy Innovation Fund

\* Include 497 employees of Loen Entertainment and its subsidiaries